# Interim Report H1 2021

Earnings up by 20%



# Highlights H1 2021

Earnings up by 20%

**Profit** 

Profit of DKK 645m - **ROE of 10.4%** p.a. after tax

**Core income** 

Core income of DKK 2,193m in H1 2021 – **up by 20%** compared with H1 2020. 10% of increase is attributable to Alm. Brand Bank

**Total income** 

Total income of DKK 2,334m in H1 2021 – up by 20% compared with H1 2021

**Costs** 

Costs in H1 2021 up by 16% due to Alm. Brand Bank compared with H1 2020 – **Synergies/reduction of DKK 93m** in H1 2021

Impairment charges

Impairment charges represented an **income of DKK 206m** in H1 2021 – of which DKK 125m in Q2 2021

**Credit intermediation** 

Total credit intermediation **up by DKK 3.3bn** – of which corporate lending DKK 2.6bn in i H1 2021

**Capital** 

Distribution concerning 2019 cancelled – **distribution expected** in Q4 2021



# Core income – level remains high

| DKKm   | H1 2021 | H1 2020 | Index |
|--|---------|---------|-------|
| Net interest income etc                                  | 865     | 750     | 115   |
| Mortgage credit  | 348     | 300     | 116   |
| Payment services   | 97      | 72      | 135   |
| Remortgaging and loan fees                               | 94      | 85      | 111   |
| Commission and brokerage                                 | 241     | 186     | 130   |
| Commission etc investment funds and pooled pension plans | 171     | 139     | 123   |
| Asset management   | 185     | 139     | 133   |
| Custody account fees                                     | 49      | 39      | 126   |
| Other operating income                                   | 143     | 119     | 120   |
| Total  | 2,193   | 1,829   | 120   |

| Q2 2021 | Q1 2021 | Index |
|---------|---------|-------|
| 431     | 434     | 99    |
| 172     | 176     | 98    |
| 50      | 47      | 106   |
| 41      | 53      | 77    |
| 107     | 134     | 80    |
| 88      | 83      | 106   |
| 96      | 89      | 108   |
| 24      | 25      | 96    |
| 79      | 64      | 123   |
| 1,088   | 1,105   | 98    |

#### Key points H1 2021 vs H1 2020

- Net interest income etc up by 15%
- Mortgage credit up by 16%
- Commission and brokerage up by 30% due to high trading activity in 2021
- Other items, in total up by 25%.

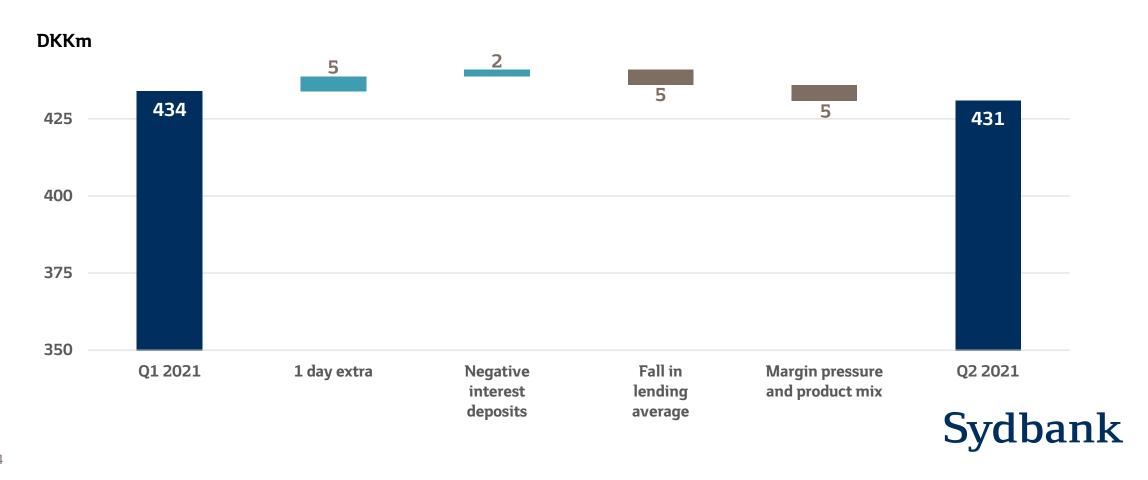
#### Key points Q2 2021 vs Q1 2021

- Net interest income etc down by 1%
- Mortgage credit down by 2%
- Commission and brokerage down by 20%
- Other items, in total up by 5%.

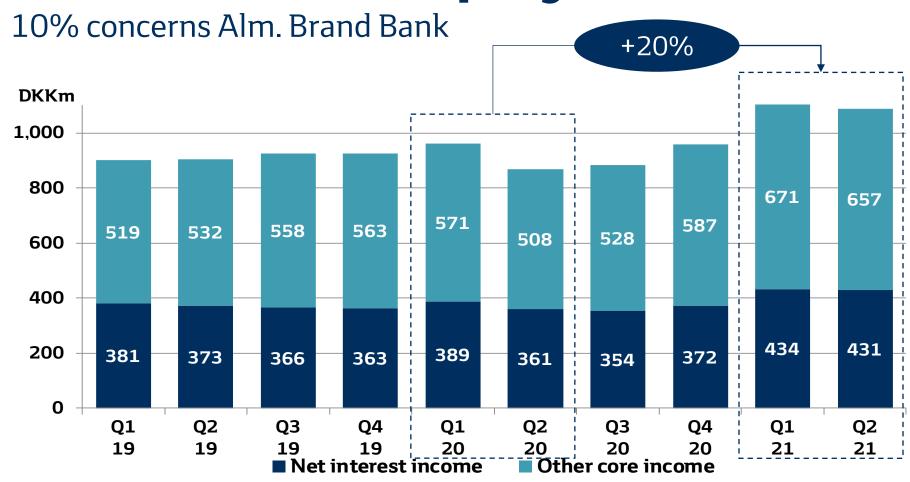


### Net interest etc

Development from Q1 2021 to Q2 2021



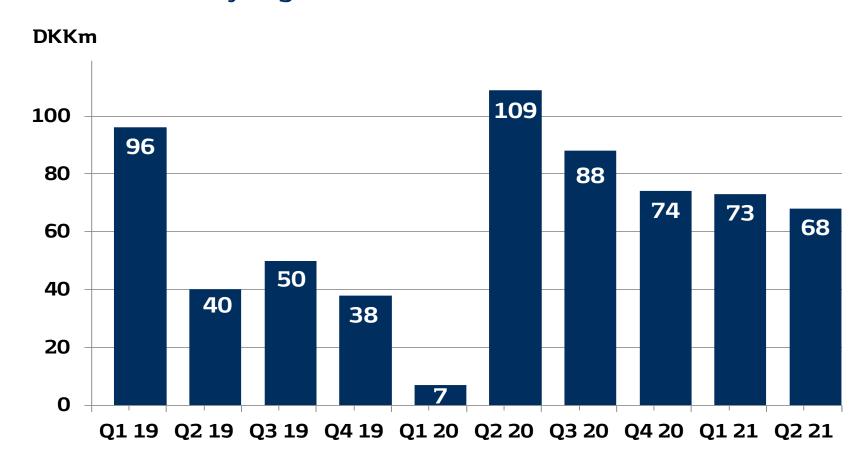
## Core income – up by 20%





# **Trading income**

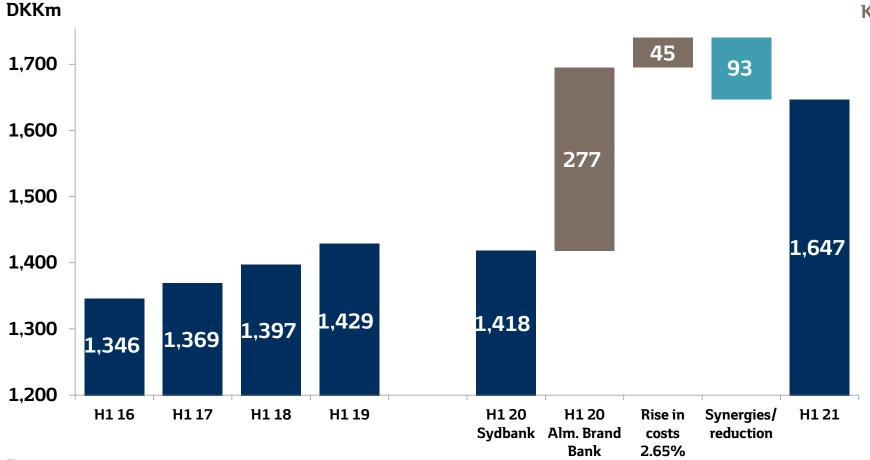
- a satisfactorily high level





# Costs (core earnings)

Synergies/reduction of DKK 93m in H1 2021



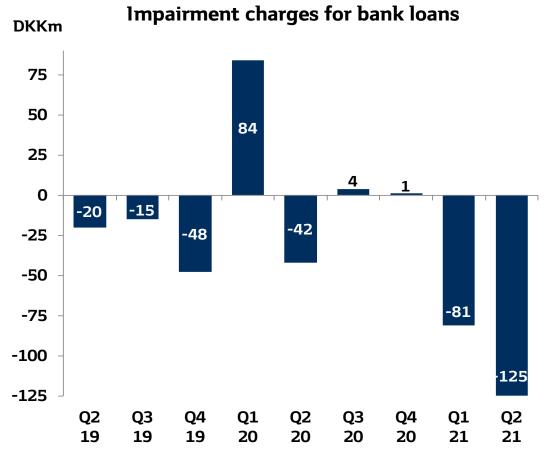
#### **Key points**

- Number of staff has dropped from 2,286 at year-end 2020 to 2,126 at end-Q2 2021
- Synergies/reduction of DKK 93m in H1 2021.

**Sydbank** 

## Impairment charges

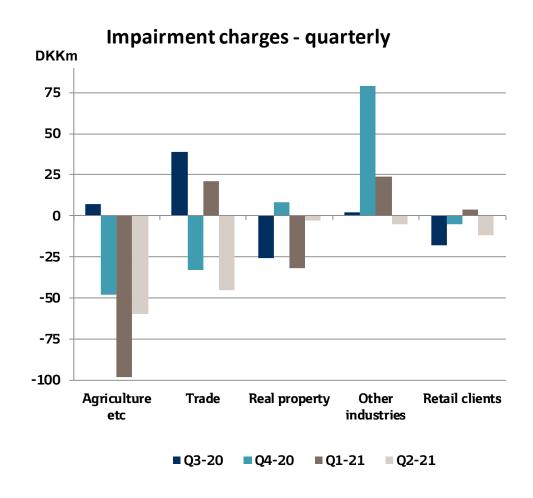
### An income of DKK 125m in Q2 2021



- Unsecured loans in the weakest rating categories without objective evidence of credit impairment represent DKK 522m (excluding agriculture). The impairment charges include a management estimate of DKK 125m to hedge the risk of these loans, equal to 24%.
- Furthermore the impairment charges include a management estimate of DKK 200m to cover unforeseen events as regards the remaining part of the lending portfolio, the credit risk of which is satisfactory or normal.
- Management estimates as a result of covid-19 represent DKK 325m (Q1 2021: DKK 325m).



# Impairment charges – by industry



#### Key points Q2 2021

- Impairment charges as regards corporate exposures represent an income of DKK 113m, of which an income of DKK 54m concerns mink farming
- Impairment charges as regards retail exposures represent an income of DKK 12 m.

#### Key points H1 2021

- Impairment charges as regards corporate exposures represent an income of DKK 198m, of which an income of DKK 103m concerns mink farming
- Impairment charges as regards retail exposure represent an income of DKK 8m.

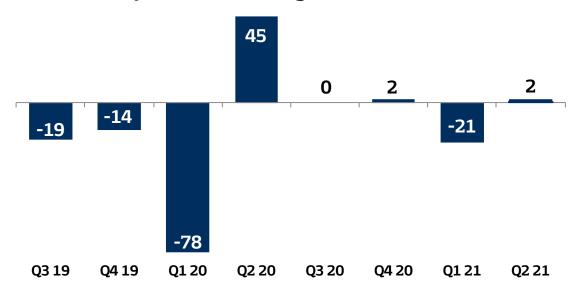
#### Quarterly impairment charges

| Total                   | 84    | -42   | 4     | 1     | -81   | -125  |
|-------------------------|-------|-------|-------|-------|-------|-------|
| Retail clients          | -12   | -43   | -18   | -5    | 4     | -12   |
| Total corporate lending | 96    | 1     | 22    | 6     | -85   | -113  |
| Other industries        | 110   | 57    | 2     | 79    | 24    | -5    |
| Real property           | -11   | -6    | -26   | 8     | -32   | -3    |
| Trade                   | 125   | 0     | 39    | -33   | 21    | -45   |
| Agriculture etc         | -128  | -50   | 7     | -48   | -98   | -60   |
| DKKm                    | Q1 20 | Q2 20 | Q3 20 | Q4 20 | Q1 21 | Q2 21 |
|                         |       |       |       |       |       |       |



# Investment portfolio earnings

#### **Investment portfolio earnings – DKKm**



| DKKm                              | Q1 20 | Q2 20 | Q3 20 | Q4 20 | Q1 21 | Q2 21 |
|-----------------------------------|-------|-------|-------|-------|-------|-------|
| Position-taking                   | -48   | 48    | 16    | 9     | -9    | 0     |
| Liquidity generation and reserves | -26   | 0     | -14   | -10   | -11   | -1    |
| Strategic positions               | -2    | -1    | -1    | 5     | 1     | 5     |
| Costs                             | -2    | -2    | -1    | -2    | -2    | -2    |
| Total                             | -78   | 45    | 0     | 2     | -21   | 2     |

- Investment portfolio earnings constituted DKK 2m in Q2 2021 compared with negative earnings of DKK 21m in Q1 2021.
- Investment portfolio earnings in Q2 2021 are favourably affected by a marginal narrowing of the credit spread and negatively affected by a marginal interest rate increase.
- The portfolio has been composed with the aim of making investment portfolio earnings neutral to interest rate changes.



## **Income statement**

#### - ROE of 10.4% in H1 2021

| DKKm                                      | H1 2021 | H1 2020 | Index | Q2 2021 | Q1 2021 | Index |
|---|---------|---------|-------|---------|---------|-------|
| Core income                               | 2,193   | 1,829   | 120   | 1,088   | 1,105   | 98    |
| Trading income                            | 141     | 116     | 122   | 68      | 73      | 93    |
| Total income                              | 2,334   | 1,945   | 120   | 1,156   | 1,178   | 98    |
| Costs, core earnings                      | 1,647   | 1,418   | 116   | 814     | 833     | 98    |
| Core earnings before impairment           | 687     | 527     | 130   | 342     | 345     | 99    |
| Impairment of loans and advances etc      | -206    | 42      |       | -125    | -81     |       |
| Core earnings                             | 893     | 485     | 184   | 467     | 426     | 110   |
| Investment portfolio earnings             | -19     | -33     | 58    | 2       | -21     |       |
| Profit before non-recurring items         | 874     | 452     | 193   | 469     | 405     | 116   |
| Non-recurring items, net                  | -49     | -37     | 132   | -17     | -32     | 53    |
| Profit before tax                         | 825     | 415     | 199   | 452     | 373     | 121   |
| Tax                                       | 180     | 91      | 198   | 98      | 82      | 120   |
| Profit for the period                     | 645     | 324     | 199   | 354     | 291     | 121   |
|   |         |         |       |         |         |       |
| Costs (core earnings) / total income, C/I | 0.71    | 0.73    |       | 0.70    | 0.71    |       |
| Return on equity, ROE full-year basis     | 10.4    | 5.4     |       | 11.4    | 9.5     |       |
| Earnings per share, EPS                   | 10.4    | 5.1     |       | 5.8     | 4.7     |       |

#### Key points H1 2021 vs H1 2020

- Core income up by 20%
- Total income up by 20%
- Costs (core earnings) up by 16% due to acquisition of Alm.
   Brand Bank
- Impairment charges an income of DKK 206m
- Core earnings up by DKK 408m.

#### Key points Q2 2021 vs Q1 2021

- Core income down by 2%
- Total income down by 2%
- Costs (core earnings) down by 2% due to seasonal fluctuations.

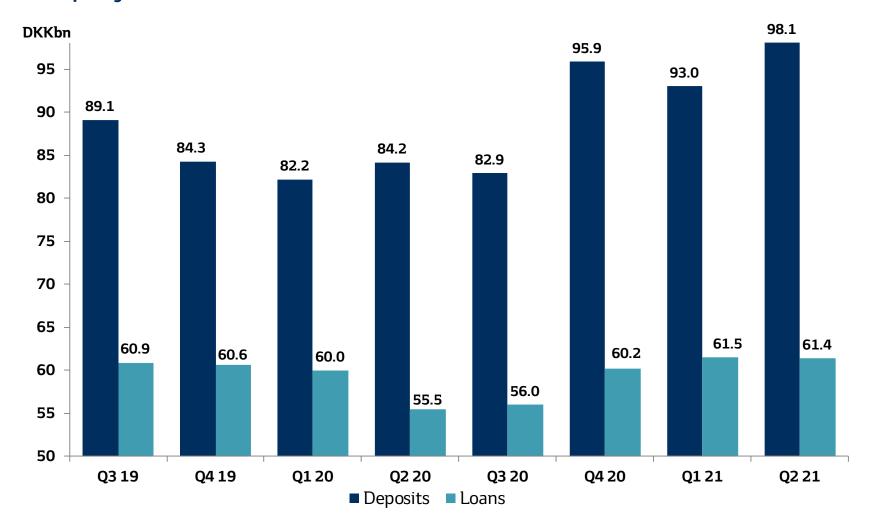
#### Non-recurring items, H1 2021

Costs of DKK 49m related to the integration of Alm.
 Brand Bank of DKK 30m and costs related to "A stronger bank" of DKK 19m.



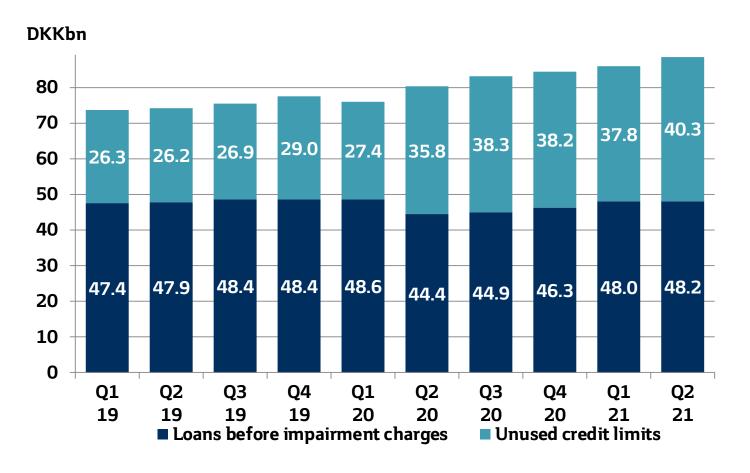
# Loans/advances and deposits

Deposits up by DKK 5.1bn in Q2 2021



## Credit facilities to corporate clients

### Increase for 5 consecutive quarters



#### Key points Q2 2021 vs Q1 2020

- Corporate clients' drawings under credit facilities have been affected for instance by lower willingness to invest as well as the government's relief packages, which include deferral of VAT and tax payments
- Lending to corporate clients rose by DKK 0.2bn in Q2 2021
- As a result of the uncertainty in connection with covid-19, many corporate clients have increased their cash resources, which the Bank has accommodated.



# Rise in corporate lending

| DKKbn   | Q2 21  | Q1 21  | Q4 20  | Q3 20  | Q2 20         |
|---|--------|--------|--------|--------|---------------|
| DKKUII  | Q2 21  | QI ZI  | Q4 20  | Q5 20  | <b>Q</b> Z ZU |
| Manufacturing and extraction of raw materials | 8,515  | 8,761  | 8,460  | 8,239  | 8,405         |
| Energy supply etc                             | 2,330  | 2,328  | 2,675  | 2,410  | 2,512         |
| Building and construction                     | 3,823  | 3,784  | 3,541  | 3,306  | 3,287         |
| Trade   | 11,581 | 12,140 | 10,575 | 10,215 | 10,114        |
| Transportation, hotels and restaurants        | 2,892  | 2,813  | 2,682  | 2,666  | 2,742         |
| Information and communication                 | 650    | 605    | 629    | 602    | 505           |
| Finance and insurance                         | 5,580  | 5,418  | 5,176  | 5,721  | 5,374         |
| Other industries                              | 3,488  | 3,359  | 3,253  | 2,934  | 2,985         |
| Total core corporate                          | 38,859 | 39,208 | 36,991 | 36,093 | 35,924        |
| Agriculture, hunting, forestry and fisheries  | 2,636  | 2,647  | 2,677  | 2,861  | 2,728         |
| Real property                                 | 5,286  | 4,613  | 5,054  | 4,337  | 4,085         |
| Total corporate                               | 46,781 | 46,468 | 44,722 | 43,291 | 42,737        |
|   |        |        |        |        |               |

-349

662

313

#### Key points Q2 2021

- Core corporate down by DKK 0.3bn
- Total corporate up by DKK 0.3bn.

#### Key points H1 2021

- Core corporate up by DKK 1.9bn
- Total corporate up by DKK 2.0bn.



Change in Q1 2021 - core corporate

Change in Q1 2021 - other corporate

Change in Q1 2021 - total corporate

# Total credit intermediation rising

#### **Total credit intermediation**

| DKKbn                                     | Q4<br>2019 | Q4<br>2020 | Q1<br>2021 | Q2<br>2021 | Change<br>Q2 |
|---|------------|------------|------------|------------|--------------|
| Bank loans - retail                       | 13.5       | 15.5       | 15.0       | 14.5       | -0.5         |
| Bank loans - corporate                    | 46.8       | 44.7       | 46.5       | 46.8       | 0.3          |
| Bank loans - public authorities           | 0.3        | 0.0        | 0.0        | 0.1        | 0.1          |
| Bank loans - total                        | 60.6       | 60.2       | 61.5       | 61.4       | -0.1         |
| Funded mortgage-like loans                | 8.3        | 7.0        | 6.5        | 6.2        | -0.3         |
| Bank loans and funded mortgage-like loans | 68.9       | 67.2       | 68.0       | 67.6       | -0.4         |
| Arranged mortgage loans - Totalkredit     | 64.7       | 85.7       | 87.2       | 88.2       | 1.0          |
| Arranged mortgage loans - DLR             | 11.4       | 12.7       | 12.9       | 13.1       | 0.2          |
| Total                                     | 145.1      | 165.6      | 168.1      | 168.9      | 0.8          |

#### Key points Q2 2021

- Total credit intermediation rose by DKK 0.8bn in Q2 2021
- Total credit intermediation to retail clients by way of bank loans and advances, funded mortage-like loans and arranged mortgage loans – rose by DKK 0.2bn in Q2 2021
- Total credit intermediation to corporate clients, including DLR, up by DKK 0.6bn in Q2 2021.



## Capital ratio down by 0.5% in Q2 2021

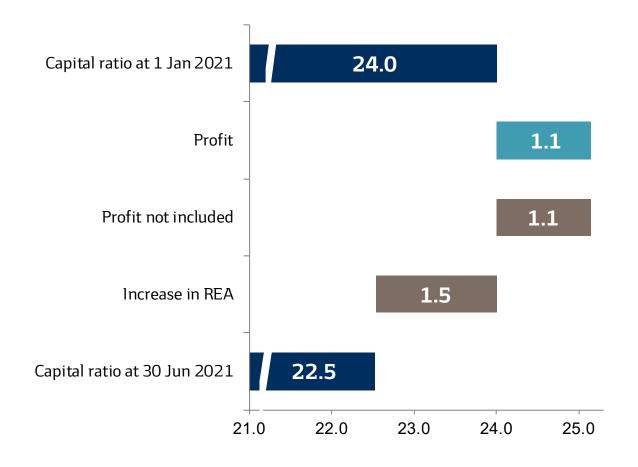
|                          | Q4     | Q4     | Q1     | Q2     |
|--------------------------|--------|--------|--------|--------|
| DKKm                     | 2019   | 2020   | 2021   | 2021   |
| Credit risk              | 35,747 | 33,355 | 37,501 | 38,156 |
| Market risk              | 6,177  | 6,675  | 5,975  | 6,538  |
| Operational risk         | 7,171  | 6,708  | 6,708  | 6,708  |
| Other exposures incl CVA | 6,065  | 7,302  | 6,315  | 6,397  |
| Risk exposure amount     | 55,160 | 54,040 | 56,500 | 57,799 |
| CET1                     | 9,807  | 10,185 | 10,226 | 10,244 |
| Tier 1                   | 10,722 | 11,041 | 11,025 | 11,043 |
| Total capital            | 12,620 | 12,952 | 12,985 | 13,003 |
| CET1 ratio               | 17.8   | 18.8   | 18.1   | 17.7   |
| Tier 1 ratio             | 19.4   | 20.4   | 19.5   | 19.1   |
| Capital ratio            | 22.9   | 24.0   | 23.0   | 22.5   |
| Individual solvency need | 10.8   | 10.8   | 11.3   | 10.4   |

- The capital ratio dropped by 0.5 in Q2 2021 due to the rise in risk exposure amount concerning credit risk and market risk.
- Assuming use of the Group's future advanced risk models, the long-term effect on the risk exposure amount is expected to be significantly smaller.

| DKKm                    | Q4<br>2019 | Q4<br>2020 | Q1<br>2021 | Q2<br>2021 |
|-------------------------|------------|------------|------------|------------|
| Corporate, IRB          | 26,353     | 21,811     | 25,839     | 26,023     |
| Retail, IRB             | 7,425      | 5,798      | 5,815      | 5,817      |
| Corporate, STD          | 262        | 460        | 670        | 1,422      |
| Retail, STD             | 903        | 4.559      | 3,980      | 3,545      |
| Credit institutions etc | 804        | 727        | 1,198      | 1,349      |
| Total credit risk       | 35,747     | 33,355     |            | 38,156     |



## Capital ratio in H1 2021



#### Key points H1 2021

• The capital ratio declined by 1.5 in H1 2021 due to an increase in the risk exposure amount, which is mainly attributable to the new definition of default as from 1 January 2021.



## We undertake initiatives to strengthen:

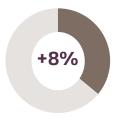
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### Sydbank's position

Ssignificant increase in awareness

Many positive responses to the campaign

The next stage of the campaign in H2 2021 will focus on value creation and specific benefits



2

### **Earnings**

We adjust the interest rate of corporate clients' deposit accounts from minus 0.75% to minus 0.95%





#### **Our customer focus**

Broadened Group
Executive Management
reporting as regards
customer-facing areas

Retail Clients & Private Banking split into 2 divisions





### Our engine room

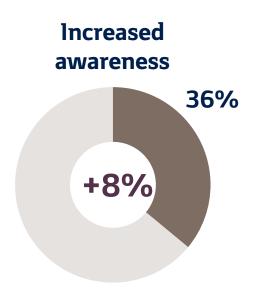
Digitization and automation of tasks accelerated further via new case handling process





# 1. Sydbank's position

### Our position is stronger and positive customer response is positive



- Significant increase in unaided awareness among business community's decision makers
- Greatest increase among peers
- Increase due to advertising and media efforts of the campaign: Denmark's corporate bank

#### **Impact on operations**

**Kolding**: One of our very recent customers has praised the campaign and our statements.

**Viborg**: A nationwide retail chain contacted us in May looking to switch one of their banks. Sydbank was approached on the basis of the advertising campaign.

**Vejle**: In an email a potential customer specifically cites the campaign for contacting Sydbank.

Copenhagen: An existing corporate client has asked if Sydbank is prepared to increase its lending and refers to a newspaper article and its message. If so he has a few ideas.

Karen Frøsig plans to force Nordea a step further down the podium: "I believe that our basis is very good"

SME to borrow more from Sydbank. The bank strives to be second largest in the segment.

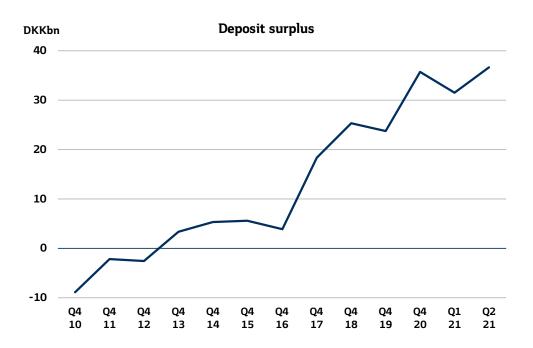
Source: Børsen – financial daily



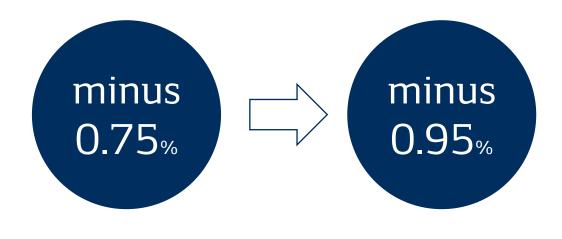
## 2. Our earnings

### Adjusted terms and conditions of corporate deposits

Sydbank's deposit surplus hits new highs ...



... we adjust the interest rate of corporate clients' deposit accounts







## 3. Our customer focus

Sydbank's 13 regions report to 2 Deputy Group Chief Executives in future

> Reports to Henning Dam Deputy Group Chief Executive

Reports to Jørn Adam Møller Deputy Group Chief Executive

**Sydbank** 

## 3. Our customer focus

One central division for each customer segment



### **Private Banking**

- New strategic and distinct position
- Segmentation and product offers
- Greater profitability.

### **Retail Clients**

- More clearly defined direction
- Rethink our customer programme
- Advice and closeness
- Greater number of full customer relationships.



## 4. Our engine room

We simplify processes for Sydbank's advisers



### Portal concerning handling of retail client cases – first time right

- Faster case handling, improved quality
- Simpler and faster case processing = time saved
- More cost efficient for Sydbank.

**Example 1:** SEPA fee is deleted/changed on average ~4 minutes after receipt of task (previously processing time of up to 3 days).

**Example 2:** Yield account of custody account is changed on average ~2 minutes after receipt of task (previously processing time of up to 3 days).



## **Outlook for 2021**

- **Growth is projected in the Danish economy** in 2021 and is expected to exceed the negative growth in 2020.
- **Total income is expected to rise sharply** as a result of the acquisition of Alm. Brand Bank and measures implemented as regards deposits and fees.
- Costs (core earnings) are projected to increase as a result of the acquisition of Alm. Brand Bank.
- Impairment charges for 2021 are forecast to represent a net reversal in the region of DKK 250m.
- Non-recurring costs are expected to be in the range of DKK 100-150m. The item consists of costs related to "A stronger bank", costs to establish a bank/insurance partnership as well as costs related to the integration of Alm. Brand Bank
- Profit after tax is expected to be in the range of DKK 1,150-1,350m.
- The outlook is subject to uncertainty and depends among other things on financial market developments and macroeconomic factors.



### Thank you

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### **Forward-looking statements**

• This presentation contains statements concerning expectations of future developments, including future income as well as expected business events.

Such statements are by their nature uncertain and associated with risks as many factors – of which some may be beyond Sydbank's control – may cause the actual developments to deviate materially from management's expectations as expressed in this presentation.

